

**OPG Commission meeting
Director Report
05.25.2022**

Purpose: The Director Report will provide detailed information about new matters, updates about the previous month's matters, and next steps for the following month. The Director will provide the Director Report to all Commission members. Questions about the Director Report will be addressed at the Commission meetings, if necessary.

Attachments for the 05.25.2022 meeting:

- Attachment 1: SCAO/Judicial provided FY 2021 Final Budget Summary and Monthly Budget Summary as of 05.06.2022

I. Budget and Administrative Update.

- a. I previously provided the monthly budget reports for February that are provided to me from Hugh Wilson, Judicial Budget Manager. **See Attachment 1**
- b. FY22-23 Budget Request Update. All Budget Requests and Amendments were signed by the Governor on 04.25.2022. Amendment L.008 to HB22-1271 failed. Please see Chair Report May 2022 for more information
 1. 05.24.2022: Meeting with Whitney Nettleton – DHS Administrator and Dave Bernhart - Assistant City Attorney regarding joint stakeholder meetings regarding L.008 to HB22-1271
 2. Meeting on 05.26.2022 with Julie Reiskin – Executive Director and Chris Brock – Attorney, Colorado Cross-Disability Coalition regarding L.008 to HB22-1271 and focus group interviews

3. Plan of Action Update: Deputy Director posting closed May 20th. We received five applicants. I will begin reviewing on 05.23.2022 and hopefully begin interviews the following week.
- c. Various: Email correspondence with Megan Brand – Executive Director, Colorado Fund for People with Disabilities and Emily Brager regarding updating MOU to include additional OPG clients
 - d. No Update: Email correspondence and virtual conference with Denver Probate Court regarding a referrals and potential dedicated Public Guardian from Criminal Diversion Docket – No Update
 - e. Ongoing: Email correspondence and virtual conferences with Deb Hutson – OBH, Casey Todd and Lindsey Lambert – Rocky Mountain Human Services Momentum Program, and Chad Shaklee and Dawn Tripp – CMHI regarding OBH/Momentum contract, processes and quarterly meetings
 - f. Various: Email correspondence with Deb Hutson to finalize updated OBH/Momentum MOU to include additional FY22-23 dedicated Public Guardian
 - g. Various: Email correspondence with Attorney General’s office regarding filing process for OBH/Momentum/CMHI petitions
 - h. No update: Judicial Budget Structure meeting initiated by Alfredo Kemm, JBC Analyst. Preliminary meeting with Stephanie Villafuerte – Child Protection Ombudsman Executive Director, and Dino Ioannides – Independent Ethics Commission Executive Director. I will follow up as this structure may be crucial to the statewide rollout of the OPG.

- i. Judicial Branch 2022 one-time performance award for staff with satisfactory performance. Judicial Branch FY22-23 only requested 3% salary increases, no performance increases. This award will be received in June 2022 to eligible OPG staff. The Commission will need to determine if the Director is eligible.

- j. Spring/Summer 2022 Updates: I am scheduling meetings with staff and the staff assistant to assess the procedures, caseloads, etc. of the office.
 - i. 05.06.2022: Compassion Fatigue Workshop: Erin McGavin will provide a brief description
 - ii. A Case Aide will be hired (FY22-23 Budget Amendment)
 - iii. June or July: 2-day Staff Training to include Team building, OPG Structure/Career Track & recommendations for statewide rollout, compassion fatigue/secondary trauma caregiver coaching with Kelly O'Connor
 - iv. New PTO Coverage system where clients are "assigned" to a secondary guardian every time the primary guardian is using PTO. The purposes are: 1. Continuum of care for the client and 2. The guardian feels comfortable using PTO knowing that the same guardian is always available

- k. My plan is to still submit this grant. I met with a representative from NextFifty Initiative Flexible Support 2022 to support funding of a Case/Client Management Aide. Grant of up \$150,000.00 for goals for improving lives of older adults and how finding will support achievement of those goals. Representative felt that our request fits this grant and the goal to benefitting the lives of older vulnerable adults.
 - i. Aide can assist guardians with administrative tasks to allow guardians to focus of client management and/or aide can

assist with client management, such as informal social visits with clients

- I. Various legal meetings with AAG Kidd-Aaron – No updates:
 - i. Contract negotiations with a nursing home facility
 - m. I continue to have weekly meetings with Megan Leppke – Manager, Hospital Care Management, regarding discharge and care planning for various OPG clients. We serve as each other’s point of contact for any questions or concerns.
 - i. 05.13.2022: Meeting with Pia Dean - Denver Health Board Member and former Executive Director of Medical Legal Partnership. Ms. Dean reached out to me to rebuild the OPG and Denver Health relationship.
- II. Spring Legislative Update - Complete.
- III. I continue to work with various SCAO officials to obtain OPG access to Judicialnet and Employee Self Service portal.
 - i. Various and 05.19.2022: Email correspondence and virtual conference with OIT Davyd Smith, David Grier – SCAO Controller, and Chad Cornelius CIO Director of IT. There is no solution to this problem. I need to discuss this in more detail with Chair Bennett-Woods and AAG Kidd-Aaron as this is a potential legal issue.
- IV. Proposal was not accepted - I submitted a proposal for the 2022 NGA National Conference in Dallas, Texas: Establishing and Expanding the Colorado OPG Pilot Program During a Pandemic.
- V. **Stakeholder Engagement Plan – In progress.** We did not receive enough applications. Therefore, we are in the process of reaching out to more applicants to have a more diverse Stakeholder Advisory Panel.

The goal is to have a SAP in place by Spring 2022. I believe expansion will also assist in this goal.

VI. **Colorado OPG Pilot Program Operating Policies Updates – No updates.** Please note that Operating Policies are available on the OPG website: <https://colorado-opg.org/opg-in-depth/>

a. **Policy 8. Ensuring Systemic Equality Services Standards – Completed.**

b. **Policy 5. Colorado OPG Fiscal Policy – Client Emergency Fund – In Progress.** Will be considered with discontinuation plan proposal.

c. Reviewing and updating protocols as part of the Spring meetings to assess the procedures, caseloads, etc. of the office. Chair Bennett-Woods and AAG Kidd-Aaron and I are also identifying policies that need updating as issues arise. It is likely that policies will need updating as the office grows. Judicial Branch policies are not very detailed.

d. **Trainings and Projects**

i. Resource Project - Ongoing. Team review of other organization's online resources, etc. for creation of targeted and organized resources for CO OPG internal purposes and CO OPG website purposes

ii. Individual Director and guardian training for CGC National Certified Guardian: In progress. 4 out of 6 staff are nationally certified.

iii. Self-paced dates: Arc of Aurora THINK+CHANGE I/DD Online Training Course:

Cultivate Learning That Advances Everyone; People with Intellectual and Developmental Disabilities (IDD) and You

- iv. Self-paced online module: Health Equity Guide Online Module – Colorado School for Public Health Practice, Colorado School of Public Health
- v. 04.19.2022: Justice in Aging – How to Advocate for and Talk about Home and Community-Based Services webinar
- vi. 04.21.2022: CCH Education Series – Public Benefits and Homelessness: How to Connect and Increase Funding
- vii. 04.28.2022: National Guardianship Association – Aging in Place webinar
- viii. 05.02.2022: Building Resilience in Health Care Through the Arts – University of Colorado Anschutz Center for Bioethics and Humanities
- ix. 05.06.2022: Center for Trauma and Resilience – Compassion Fatigue Workshop
- x. 05.10.2022: Brain Injury – Jaime Horsfall, Brain Injury Alliance – Colorado Guardianship Association
- xi. 05.20.2022: Department of Justice Elder Justice Initiative – Innovations in Guardianship webinar
- xii. 06.09.2022: National Guardianship Association – Addressing the Needs of Transgender and Gender Diverse Communities webinar
- xiii. 06.15.2022: Developmental Disabilities Resource Center (DDRC) Behavioral Health Team Training - Learn to Motivate Positive Behaviors
- xiv. 06.15.2022: Silver Key Senior Services, Inc. Senior Summit
- xv. June/July: 2-day Staff Training

e. Intake Eligibility, Prioritization and Referral Process.

- i. Update on number of registered users, referrals, accepted cases, etc. as of **05.23.2022**
 1. 78 Active guardianships
 2. 0 referrals pending in court proceedings – we contacted Hold status clients for updates
 3. 7 Partial referrals
 4. 16 clients passed away since CO OPG appointment (1 possibly Covid related death)
 5. 23 New Hold status for 6 months (now includes OBH/CHMI-Ft. Logan/Pueblo referrals that are non-OBH/Momentum contract referrals)
 6. OBH/Momentum dedicated caseload:
 1. 5 Active guardianships
 2. 6 referrals pending in court proceedings
 7. 31 Declined referrals
 1. 25 Denver declined referrals
 - a. 5 - Family available to serve
 - b. 13 - Expired/Incomplete information
 - c. 1 – Not appropriate referral
 - d. 1 - Not adult
 - e. 1 - Withdrawn by Ft. Logan
 - f. 4 - No OPG Capacity
 2. Not incapacitated – 2
 3. Texas referral - 1
 4. Nebraska referral - 1
 5. Alaska referral – 2
 8. 74 streamlined referrals (Non-Denver County) – Declined
 1. Adams County – 3
 2. Alamosa County - 1
 3. Arapahoe County – 11

4. Boulder County – 4
5. Broomfield County - 1
6. “Denver County” - 2
7. El Paso County – 17
8. Garfield County – 1
9. Gunnison County – 1
10. Huerfano County - 3
11. Jefferson County – 4
12. Lake County - 1
13. La Plata County – 2
14. Larimer County - 4
15. Las Animas County - 2
16. Mesa County – 1
17. Montrose County – 2
18. Otero County – 3
19. Pueblo County - 3
20. Washington County - 1
21. Weld County – 7

f. **Data gathering - In progress.**

1. **Survey Data Highlights - Completed.** CRS 13-94-105
(4)(a):

1. We are considering running a follow up survey in August 2022
2. Grant is in the process of interviewing survey participants and others about the need for public guardianship services in their service areas, identifying stakeholders, and identifying successor guardians for the discontinuation plan
 - a. Grant continues to schedule focus group interviews with various stakeholders across the state [Office of Behavioral Health, Colorado Cross Disability Coalition, Mental

Health Center of Denver, Rocky Mountain Human Services, etc.]

- b. 05.11.2022: Grant and OPG staff completed APS focus group interviews
- c. 05.11.2022: I asked Denver Forensic Collaborative to participate in focus group interviews and followed up with an email. We are targeting specific members as well
- d. Grant is scheduling focus group interviews with Vivage Senior Living communities' statewide participants
- e. 06.10.2022: Alpine Legal Services focus group interviews scheduled (Garfield, Pitkin, and Eagle Counties)
- f. Grant completed a group interview with various Arc Directors regarding interviews and data gathering. Grant may follow up with individual interviews.
- g. 05.24.2022: I am presenting to the Colorado Guardianship Association regarding OPG updates, data gathering & the need for focus group participation

2. OPG is contracting with Dr. Kristin Myers, Congress Park Counseling and Consulting, to conduct client, family, friends, provider and Public Guardian interviews. Dr. Myers was referred by Dr. Courtney Everson as a partner from the Colorado Action Lab.

3. Grant and I are following up with stakeholders regarding cost analysis data. CRS 13-94-105 (4)(c); (4)(f):

- 1. Denver Department of Public Safety
- 2. Denver Housing Authority

3. Colorado Coalition for the Homeless: We have a meeting scheduled with various representatives on 05.25.2022
4. Denver Health meetings regarding hospital expenses and Medicaid/Medicare reimbursement
5. Meetings with Deb Hutson regarding CMHI expenses and costs, collaboration, expansion and discontinuation plan
6. Meeting with Lara Vandenberg – Guardianship, Department of Veteran Affairs costs of housing veterans needing a guardian as well as data for the veteran need for guardianship. Ms. Vandenberg provided the data related to the cost savings of her guardianship program this month. I reviewed the data, and it can be used to extrapolate directly to cost savings for moving to a lesser restrictive housing, but data can also be used for other data points.
 - a. Ms. Vandenberg is assisting with scheduling focus group interviews with various VA staff across the state
7. I am reviewing Department of Correction data related to costs of housing inmates needing a guardian as well as data for the inmate need for guardianship.
 - a. Various: Email correspondence virtual conferences with Kara Brown – Community Care Case Manager, Department of Corrections and Dr. Janice Diaz Enriquez – Psychologist, Department of Corrections regarding referrals and data gathering collaboration. I need to follow up with Ms. Brown for the final data

8. We are also in the process of identifying other interviewees/case examples from all populations that OPG serves

4. Grant continues to research and meet with Professor Pamela Teaster of Virginia Tech to discuss the cost analysis data collection (<https://liberalarts.vt.edu/departments-and-schools/department-of-human-development-and-family-science/faculty/pamela-teaster.html>). Dr. Teaster is known for her work with Public Guardianship programs. Dr. Teaster provided resources for Grant to review for cost analysis data. CRS 13-94-105 (4)(c); (4)(f).

1. Grant, our Research Assistant, and America, our Staff Assistant, have weekly Data meetings. Chair Bennett-Woods attended our meeting last week. Grant reported that he met with Prof. Teaster and based on her research and other studies of Public Guardianship programs and using the statewide survey and CO county data, he completed a preliminary statewide assessment for public guardianship need. He needs to refine the study and he wants to review the research used by the initial OPG Task Force

2. We recently reviewed statewide and county wide Judicial Branch data regarding the number of adult guardianships filed in 2010 and 2020 to help inform the preliminary statewide Needs assessment for public guardianship. I want to review for Mental Health filings and I/DD Juvenile filings as there is potential need for guardianship in those instances. This may require specific data requests to the Judicial Branch.

5. I am reviewing various Funding Models of other Public Guardianship programs as well as other human service models. CRS 13-94-105 (4)(b); (4)(c); (4)(e); (4)(f); (4)(h).
6. I need to follow up with Judy Ham – Executive Director – Ability Connections, Juanita Peterson – Program Manager, Ability Connections, and Grant Yoder regarding data and collaboration.
7. Various: Email correspondence Ann McKenzie – Manager of Companionship Services, Silver Key Senior Services, Inc., and Grant Yoder regarding data and collaboration, expansion and discontinuation plan. Specifically, Ms. McKenzie, through the Pikes Peak Elder Abuse Coalition offers continued support with a follow up statewide survey to assess Colorado’s unmet need for public guardianship services.
8. I need to follow up with Natalie DeVille – Program Director Brian Brant, Loretta Bozeman, Lutheran Family Services LifeWork Aging Solutions regarding data and collaboration, expansion and discontinuation plan. We continue with follow up meetings for data gathering.
9. I need to follow up with Christiano Sosa – Executive Director, The Arc of Colorado regarding data and collaboration, expansion and discontinuation plan.
10. Various and 05.10.2022: Email correspondence and meeting with Julie Reiskin – Executive Director and Chris Brock – Attorney, Colorado Cross-Disability Coalition regarding data and collaboration, expansion and

discontinuation plan. Grant will follow up with focus group interviews. L.008 to HB22-1271

11. Grant is following up with Carl Glatstein regarding potential coordination efforts and focus groups with several relevant sections of the Colorado Bar Association.

12. I need to follow up with Jenny Bender – Executive Director of Colorado CASA regarding the need for OPG services for juveniles graduating from the foster system as well as CASA funding and volunteer models.

13. I want to follow up with Molly Hamsher – Liaison to DOC, Office of the State Public Defender and Eric Davis Legal Assistant regarding public guardianship services for DOC parolees

14. 01.25.2022: Meeting with Whitney LeBoeuf – Executive Director of Data Integrity and Analytics, Colorado Evaluation and Action Lab, Director, Linked Information Network of Colorado (LINC). <https://coloradolab.org/about-us/our-team/>

University of Denver - Colorado Evaluation and Action Lab – is a partnership with the Governor’s Office. Partners with State & local governments and conduct research, data and analytics to strengthen coordinated and efficient person-centered services. This Department also has developed contacts in the research community.

We are gathering and reviewing the average annual cost of providing guardianship services. Costs will not be accurate and will need to be projected for mileage and time related

to travel and time for attending court hearings since all court hearings have been held virtually due to the COVID-19 pandemic. CRS 13-94-105 (4)(b). Dr. Whitney LeBeouf suggested that we can apply a Sum of Cost methodology extrapolate this data.

1. Grant and I finished gathering data points to present to Dr. LeBeouf to move forward with a follow up meeting to complete the Sum of Cost methodology. The next step is for me to send the information to her and request the meeting.
2. Grant and I met with Dr. LeBoeuf and completed some brainstorming about the cost analysis. It was very helpful. She offered to assist us in aggregating the data and complete a range of cost-saving methodology. She also offered to continue to pull in other colleagues for continued brainstorming and research. Also, she is willing to share relevant non-published cost data research they have completed.
3. She agreed that our methodology for the statewide assessment was sound
4. She agreed that our cost-saving methodology was sound considering that we did not have the resources for a full-time project manager
5. Grant and I are working on gathering data points and will be meeting with Dr. LeBoeuf again.
6. I emailed Dr. Whitney LeBeouf about conducting independent qualitative (impact on quality of life) client interviews. She connected us to Dr. Courtney Everson, whom we met with. Dr. Courtney Everson connected us to Dr. Kristin Myers, whom we are contracting with (see above).

15. I need to follow up with Susan Anderson – DRCOG, Case Manager-Case Management Program and Desiree Boelte, Area Agency on Aging - Manager, regarding Jefferson County data.

16. I need to follow up with Gail Abeyta - Parkview Health System, Care Management Director, Pueblo Colorado regarding the need for OPG services and willingness to provide data.

VII. **Colorado OPG Strategic Plan.** Draft previously provided – no updates.

VIII. **Stakeholder Meeting Update** since 04.27.2022

- a. Various and 03.04.2022: Email correspondence and phone conference with Representative Julie McCluskie’s assistant, Maggie Larson, regarding expansion into, and data gathering, within her District. A meeting with Representative Julie McCluskie is tentatively scheduled for 05.31.2022
- b. Phone conference with Kate Power - Boulder County District Attorney’s Office regarding OPG services – rescheduled TBD
- c. 04.19.2022: Email correspondence to Judge Mulvahill’s Clerk – 20th Judicial District Court Judge regarding Boulder County Guardianship Pilot Program
- d. 04.28.2022: Phone conference with Arnie Swenson – Director Mission Supports, Colorado Fund for People with Disabilities regarding OPG update
- e. 05.04.2022: Meeting with Mark Mestad - Minnesota Judicial Branch Examiner regarding Minnesota complaint process for guardians research project

- f. Various: Email correspondence with Dr. Courtney Everson – Colorado Action Lab regarding research resources for L.008 to HB22-1271
- g. 05.09.2022: Virtual conference with Ryan Holmes – Ft. Logan Social Worker regarding potential Ft. Logan referral
- h. 05.09.2022: Email correspondence with Sophie Robledo – North Star Rehabilitation and Care Center, Social Services Director regarding OPG and referral
- i. Various: Email correspondence with Jennifer Brown – The Colorado Sun to schedule an interview
- j. 05.11.2022: OPG attended the Denver Forensic Collaborative meeting and requested participation in focus group interviews
- k. 05.11.2022: Email correspondence with Jaime Horsfall, Brain Injury Alliance Colorado regarding presentation to OPG staff
- l. 05.12.2022: Email correspondence with Elizabeth Dormer – Denver Health Social Worker regarding On-Hold referral
- m. 05.13.2022: Email correspondence with Traci Pohlenz – Denver Health Social Worker regarding On-Hold referral
- n. Various: Email correspondence with Lucianne Rosen – Optum Physician regarding potential referral
- o. 05.17.2022: Follow up email focus group interviews request to Denver Forensic Collaborative
- p. 05.19.2022: Meeting with OBH Forensic Support Team Navigators - Ann Talbott, Taciana Torres, Markus Morrissey, and Jeremy Boltin – Clinical Care Manager, Community Transitions, RMHS

regarding need for guardianships for criminal clients deemed incompetent

- q. 05.21.2022: OPG sponsored a booth at the 18th Judicial District Senior Law Day. We handed out OPG informational postcards, pends and magnets. It was a great networking event
- r. Various and 06.01.2022: Email correspondence with Lisa Griffin – Developmental Disabilities Resource Center, Assistant Director of Case Management for OPG presentation to DDRC Case Managers
- s. 06.15.2022: Silver Key Senior Services, Inc. Senior Summit. I will be on a panel “The Art of Guardianship”
<https://www.silverkey.org/senior-summit/>

Attachment 1. OPG Budget Summary as of 05.06.2022

OPG Personal Services and Operating Summary - FY 2022

As of 5/6/2022

Budget Type	Budget	YTD + Projected Exp	Surplus / (Deficit)
Personal Services	\$653,000	\$ 646,535	\$6,465
Operating	\$188,253	\$ 111,835	\$76,418
Total Appropriation	\$841,253	\$758,370	\$82,883

YTD + projected expenditures
Balance remaining for operating
Total remaining in program line

	Cash Fund Balance	
	PRIOR YEAR (FY 2021)	Projected Revenue less YTD Expenses
Total Revenue	\$1,136,656	\$1,150,000
Total Expenditures	\$662,072	\$841,253
Net Change	\$474,584	\$308,747
Beg Fund Balance	\$819,590	\$1,294,174
= Fund Balance	\$1,294,174	\$1,602,921

spending authorit
projected fund ba

Salaries	Pos. #	Actuals										Projections		Year-to-Date
		July	August	September	October	November	December	January	February	March	April	May	June	
Director	87001	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 9,871	\$ 118,450
Staff Assitant	87002	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 4,580	\$ 54,965
Public Guardian	87003	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 61,800
Public Guardian	87004	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 59,740
Public Guardian	87005	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 59,740
Public Guardian	87006	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 4,978	\$ 59,740
Public Guardian	87007	\$ 3,409	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 58,409
Total Salaries		\$ 37,945	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 39,536	\$ 472,844
Employee Benefits		\$ 13,970	\$ 14,509	\$ 14,509	\$ 14,509	\$ 14,509	\$ 14,509	\$ 14,529	\$ 14,529	\$ 14,529	\$ 14,529	\$ 14,529	\$ 14,529	\$ 173,691
Total Personal Services		\$ 51,916	\$ 54,046	\$ 54,046	\$ 54,046	\$ 54,046	\$ 54,046	\$ 54,065	\$ 54,065	\$ 54,065	\$ 54,065	\$ 54,065	\$ 54,065	\$ 646,535
		Actuals										Projections		
1920 -Other Professional Services		\$ -	\$ 90	\$ 90	\$ 90	\$ 450	\$ -	\$ 180	\$ 90	\$ -	\$ 1,320			\$ 2,310
1935 - Attorneys		\$ -	\$ -	\$ 198	\$ -	\$ 198	\$ -	\$ 31	\$ 198	\$ 221	\$ 94			\$ 940
1940 -Medical Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -
1950 -Professional Services from Other Colorado Departments		\$ -	\$ 10	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ 35
1960 -Professional IT Services		\$ 600	\$ 5,319	\$ 300	\$ 5,418	\$ 548	\$ -	\$ 910	\$ 8,253	\$ 2,451	\$ 185			\$ 23,983
2255 -Rental of Meeting Rooms & Leased Space		\$ 1,802	\$ -	\$ 3,600	\$ 1,800	\$ -	\$ -	\$ 5,700	\$ 1,800	\$ 1,900				\$ 16,602
2510 -General Travel (Employee)		\$ 15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125				\$ 140
2511 -Common Carrier Fares		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110				\$ 110
2512 -Meals (Employee)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 149				\$ 149
2513 -Mileage Reimbursement (Employee)		\$ 72	\$ 140	\$ 717	\$ 94	\$ 797	\$ 163	\$ 428	\$ 753	\$ 388	\$ 164			\$ 3,715
2530 -General Travel		\$ -	\$ -	\$ -	\$ 897	\$ -	\$ 125	\$ -	\$ -	\$ -				\$ 1,022
2531 -Common Carrier Fares		\$ -	\$ -	\$ -	\$ 432	\$ -	\$ -	\$ -	\$ -	\$ -				\$ 432
2631 -Communication Services from Outside Sources		\$ -	\$ 257	\$ 257	\$ 383	\$ -	\$ 1,984	\$ -	\$ 498	\$ 499	\$ 591			\$ 4,470
2680 -Printing & Reproduction Services - Vendors		\$ 146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				\$ 146
3113 -Clothing & Uniforms		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36	\$ -	\$ -	\$ -				\$ 36
3118 -Food & Food Services Supplies		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77	\$ -	\$ -	\$ -				\$ -
2820 -Monitoring Services		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				\$ -
3110 -Identification & Safety Supplies		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76	\$ -				\$ 76
3120 -Books / Periodicals / Subscriptions		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				\$ -
3121 -Case Jackets		\$ 933	\$ 333	\$ 178	\$ -	\$ -	\$ 341	\$ 6	\$ 732	\$ -				\$ 2,523
3123 -Postage		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 812	\$ -	\$ -	\$ -				\$ 812
3140 -Noncapitalized IT Software		\$ 1,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				\$ 1,861
3145 -Noncapitalized IT Purchases		\$ -	\$ 5,940	\$ 155	\$ -	\$ -	\$ 1,496	\$ 10,118	\$ 155	\$ 130	\$ 2,515			\$ 20,509
4140 -Dues & Memberships		\$ -	\$ 110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250				\$ 360
4170 -Miscellaneous Fees & Fines		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33	\$ -	\$ -	\$ 20				\$ 53
4220 -Registration Fees		\$ -	\$ 24	\$ -	\$ 900	\$ -	\$ 550	\$ -	\$ -	\$ -				\$ 1,474
4256 -Other Employee Benefits - Eco Pass		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				\$ -
Total		\$ 5,428	\$ 12,223	\$ 5,520	\$ 10,013	\$ 1,993	\$ 5,616	\$ 17,373	\$ 12,938	\$ 5,590	\$ 5,139	\$ 15,000	\$ 15,000	\$ 111,835
												Avg. Operating thru April		
Total - YTD + Projections Program Line		\$ 57,344	\$ 66,268	\$ 59,566	\$ 64,059	\$ 56,038	\$ 59,662	\$ 71,438	\$ 67,003	\$ 59,655	\$ 59,205	\$ 69,065	\$ 69,065	\$ 758,370
												Over/(under) Program Line		\$82,883